RESULTS SUMMARY

Building stronger local humanitarian capacities in Ukriane

Author: PlanBørnefonden (2026)

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PROJECT

Title:	Acute Humanitarian Assistance and Protection for Affected Populations in Ukraine
Partner:	Pomagaem, Equilibrium, Pomishka, SICH, Bluebird, Forpost, Dignity, and Plan International Ukraine
Country:	Ukraine
Period:	March 2022 – Ongoing

CHANGE

Framed by Plan's "locally-led, globally connected" approach, PlanBørnefonden has sustained a fully locally-led humanitarian response in Ukraine. As a result, our local partners have delivered multisectoral assistance to 9,353 individuals in hard-to-reach areas in 2025, expanding our footprint in frontline regions, incl. through mobile and remote modalities. In its supportive role, Plan Int. Ukraine has invested in systematic capacity strengthening, trauma and burnout prevention, and humanitarian advocacy enabling sustainable intervention.

CONTEXT

In the volatile context that is the conflict in Ukraine, addressing humanitarian needs in hard-to-reach areas in a safe and efficient manner is a constant challenge that locally-led humanitarian responses are best suited to overcome. By shifting power to local partners, PlanBørnefonden has been able to provide a multisectoral response to nearly 44,000 individuals since March 2022. To ensure a quality response, PlanBørnefonden and Plan International Ukraine supported these local partners technical and institutional capactiy.

CONTRIBUTION

By combining direct financial transfers, capacity strengthening, and shared programme ownership, PlanBørnefonden advances local leadership across design, implementation, and coordination. PlanBørnefonden ensures civil-society actors lead humanitarian response while building durable capacity for future crises. E.g. Pomagaem's leadership in the Pani Patronessa Gender Based Violence (GBV) -network coupled with Plan's coaching, enhanced their role in the GBV sub-cluster.

IMAGES

Distribution of emergency humanitarian assistance and protection, Pomishka

Child Protection Activity, Pomishka

See next page for more details →

ADDITIONAL INFORMATION

ACTIVITIES

Since 2022, PlanBørnefonden and Plan Ukraine have supported local partners in delivering multisectoral humanitarian assistance to vulnerable communities in the Kherson, Dnipropetrovsk, Donetsk, and Mykolaiv oblasts, incl. hard-to-reach areas. The response provides needs-based humanitarian assistance e.g. as Multi Purpose Cash Assistance, Non Food Items, Mental Health and Psychosocial Support, legal aid, and protection case management. It also delivers holistic GBV prevention and response through crisis rooms, hotlines, and mobile teams, while strengthening local response capacity. The continuous capacity strengthening of local partners, has allowed the institutionalisation of learning and adaptive management, which is essential in reducing the risks and is paramount to accelerate delivery and improve programme quality. By keeping an enabler role, PlanBørnefonden and Plan Ukraine fostered meaningful partnerships with local partners that take the lead, grow in capacity, and successfully reach more and more hard-to-reach communities.

LESSONS

The main lesson learned is that local leadership and local partners' contextual insight are essential for the relevance, sustainability and quality of programming. From this derives lessons learned on how to enable meaningful local leadership: 1) Regular partner-led risk monitoring enabled timely programme adjustments and staff safety. 2) National partners' direct funding and leadership accelerated delivery and improved accountability. 3) Collaborative budget reallocations between Plan International Ukraine, PlanBørnefonden, and partners expanded assistance without additional funding.

EVIDENCE

Despite a very volatile security context that restricts access to affected communities, and disrupts services (incl. power outages), the flexible delivery mode (online formats, mobile teams, adaptive project management) implemented by the strong local partners with the support of Plan International Ukraine and PlanBørnefonden, has allowed to reach nearly 44,000 individuals since March 2022, with 9,353 individuals reached in hard-to-reach areas in 2025. The multisectoral approach with a strong cash component forms a holistic response that enables conflict-affected communities to meet basic needs and support their resilience. The simultaneous and complementary focus on frontline workers mental health and own resilience also strengthens the sustainability of the intervention.

DOMAINS

Development strategy priorities:	Insert strategy priority
Changes in the lives of people facing poverty, marginalisation or vulnerability	YES
Changes in laws, policies and practices that affect people's rights	NO
Changes in the capacity of organisations and communities to support rights	YES
Changes in partnerships and collaborations that support people's rights	NO
Changes in participation of groups facing poverty, marginalisation or vulnerability	YES
Changes in local leadership of development and humanitarian work	YES

GUIDANCE NOTE

This format consists of two overall sections: on page one, the results summary communicates results to an external audience using a brief summary of what has been achieved; while page two provides an opportunity to explain the background and evidence behind the claims made as part of the summary.

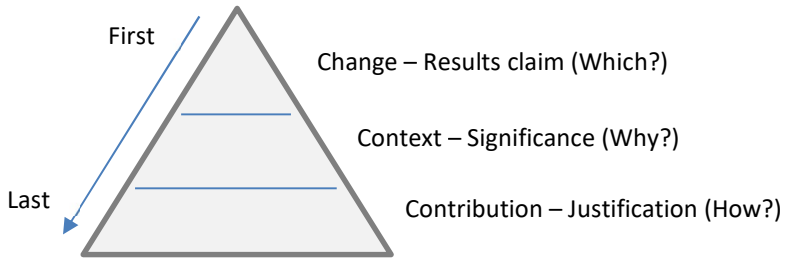
Page 1: Results summary
The results summary should outline of the overall change. This should be phrased in a clear and concise manner, focusing on the benefits for target groups or communities, and preferably start out by stating the overall key message as a one-line statement. It is thus important to prioritise what the key message should be and not attempt to describe every possible change that may have occurred.

Note that case studies should not describe all of the activities carried out during the implementation. Instead, it should focus on one or two key messages to be highlighted – which may also span several projects – and only outline activities to backup contributions to the highlighted change.

This can be illustrated as a "reverse funnel." First, the "change" section introduces the overall results claim, which answers the "which." Note that this is done before any details have been provided. Second, the "context" section outlines the problem being addressed by the project and the significance of the change. For example, by explaining "why" it benefits target groups or communities.

Finally, and lastly, the "contribution" section should provide examples to justify for "how" the intervention contributed to realising change. Note that this should focus on the plausible linkage between the change and intervention rather than describing details from activities. It is often useful to think of this as a reverse theory-of-change, i.e. "After we did X, then Y occurred, because of Z."

Figure 1:
Reverse funnel for communication



Page 2: Additional information
The second page should provide background and evidence for project's contribution to change. It can also address technical issues that do not fit in the results summary. The section consists of the following sections:

- *Activities:* Whereas the "contribution" section on page one provides a brief summary of the project contributions to change, the "activities" section allows for more detail on the project design, organisation and underlying activities in support of the contributions made.
- *Lessons:* Describes lessons learned through the implementation. These should relate to the results claim or alternatively the project(s) as a whole. Please consider (1) novelty – i.e. whether the change represents something new – and (2) the potential to scale and/or build on lessons going ahead.
- *Evidence:* A narrative comparison between results claims and the underlying evidence. It should answer "X led to Y, because of Z," although it does not need to be phrased this way. It is useful to include references to a few selected documents for further details. Please see guidelines for more.
- *Domains and development strategy:* Describes contributions to defined domains and the Danish development strategy. Please consider limiting the number of domains to a few selected ones.